

2015-2016 ANNUAL BUSINESS PLAN



Gleasons Landing

Sustainable, Governance, Leadership, Engaged



Bluff Beach—John Walker



Port Giles—Viterra

Our Vision

To be a thriving peninsula, proud of our heritage, lifestyle and diverse, vibrant communities.



Message from the Mayor



The Annual Business Plan has been prepared to provide the community with a picture of the proposed projects the Yorke Peninsula Council plans to achieve in 2015/2016. This planning process provides an opportunity for community engagement in identifying priorities for Council projects and services for the forthcoming financial year.

The Annual Business Plan for 2015/2016 has been prepared using the Long Term Financial Plan (LTFP) as a guide and a key focus is to continue with the acceleration of renewal of road infrastructure.

Some key projects that have been included in the Annual Business Plan for 2015/2016 are:

- Capital expenditure on renewal of existing Council roads estimated at \$5.335 million incorporates \$3million on a planned road renewal acceleration programme;
- Capital expenditure in sealing of current unsealed (open surface) roads estimated at \$1.371 million, including \$1.124 million for the Clinton Road development project subject to \$749,100 funding approval;
- Completion of the “Walk the Yorke” Project - \$800,000 with 50% grant funding from Australian Government ;
- \$270,000 for Continued upgrade and development of Community Wastewater Management Systems (CWMS)
- \$60,000 to upgrade essential fire hose systems at Marion Bay Caravan Park
- Capital expenditure for structural repairs and rejuvenation of Council buildings
- Planned upgrades to existing Stormwater Harvesting Schemes
- Toilet facility upgrades with \$35,000 for provision of disabled toilet facilities at Port Clinton and \$45,000 for toilet facilities at Berry Bay

The November 2014 Council Elections saw the Council gaining 5 new and enthusiastic Elected Members who have undertaken extensive induction, district tours and training to enable them to effectively meet the challenges that lie ahead, to make decisions that are the responsibility of Elected Members representing the community.

Council is always mindful of the balance required to deliver community expectations whilst ensuring financial sustainability and compliance with the adopted goals of the Long Term Financial Plan (LTFP).

Council encourages community engagement in the Annual Business Planning Process and looks forward to receiving your feedback.

I commend the Annual Business Plan 2015/2016 to you.

Ray Agnew OAM
MAYOR

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Introduction

The development of Council's Annual Business Plan is an important part of our planning process. It links Council's Strategic Plan with the budget planning process. This assists Council to achieve its goals whilst ensuring the best possible mix of services, infrastructure and facilities for its communities.

This year's budget development has been measured against the adopted Long Term Financial Plan (LTFP) and also recognises the requirement for increased road infrastructure renewals by providing for a \$3 million injection over and above "normal" spending in this area. A detailed plan for the injection of these funds will be finalized late in 2015 in conjunction with a review of the 10 year road construction and maintenance plan.

The decision by the Federal Government to cease Financial Assistance Grants (FAG's) Supplementary Road Funding for South Australia from 1 July 2014 continues to impact significantly on Council's budget along with their decision to freeze all FAG's General Purpose Grant Funding at 2013/14 levels until 2017/18. It is estimated these funding decisions have resulted in reductions of \$450,000 in funding for the 2015/16 financial year.

Funding to be received in 2015/16 has been aided by the announcement that Council will receive a "double" allocation from the Roads to Recovery program in for this year only, which sees Council benefit by \$580,000. Council has also made application for Special Roads funding to enable significant progress on Clinton Road with expenditure planned at \$1,124,000 pending Federal Government funding of \$749,100 which has been included in this budget but is yet to be given final approval.

As indicated in the LTFP the 2015/16 budget looks to ensure Council's primary focus is on renewal of existing assets, in particular road infrastructure. In addition to the \$3 million injection in to roads the 2015/16 budget has allocated \$4,900,000 to renewal of assets including a further \$2.335 million for road renewals, \$1.454m for renewal of plant and equipment, \$270,000 to address the "concrete cancer" issues at the Maitland Town Hall, \$160,000 to rejuvenate caravan park infrastructure in Council owned parks and replacement of essential computer and telephone

systems totaling \$165,000.

Expenditure on new assets has been limited to \$3.479m including the Clinton Road \$1.124m commitment mentioned earlier and the \$800,000 final stage of the exciting Walk the Yorke project which is 50% grant funded.

Council has also undertaken to implement an Electronic Document Record Management System during the 2015/16 year at a cost of \$175,000 to ensure compliance with record keeping legislation

A further feature of the budget is the planned increase in expenditure for 2015/16 (\$633,000) in the area of tree trimming on rural roads (\$516,000 in 2014/15) whilst staffing costs are forecast in line with LTFP forecasts and existing Enterprise Bargaining Agreements.

Council has also committed an extra \$55,000 to assist much needed youth programs in the district.

Council is committed to a full review of transportation infrastructure and Council building assets as part of its enhanced asset management strategy. A major portion of this work was completed in 2013/14 and early 2014/15 resulting in a significant decrease in depreciation expense to \$8.488m in the 2014/15 Revised Budget (Adopted Budget forecast \$9.153m) with depreciation of \$8.700m in 2015/16.

The 2015/16 Budget forecasts a cash positive result for the year of \$450,000 after adjusting for the \$3m accelerated road renewal program and made possible only due to the "double" Roads to Recovery funding mentioned above.

The LTFP is currently under review to reflect the latest decisions of Council and changes to key economic drivers such as lower CPI and will be presented as soon as practicable for public consultation following adoption of the 2015/16 Budget by Council in July 2015. Council is also committed to consideration of the sale of vacant land in the future as a further financial strategy.

Introduction

Council has committed a total of \$11.185m in capital expenditure, which includes:

- \$5.335m for renewal of existing Council owned roads;
- \$1.351m for sealing of previously unsealed roads and footpaths (including \$1.124 m for Clinton Road, subject to \$749,100 funding approval);
- \$800,000 to complete the final stage of the 50% grant funded Walk the Yorke project;
- \$1.088m for replacement of plant (\$899,000 net after trade in allowances) and \$175,000 for the purchase of new plant and equipment;
- \$396,000 (\$208,000 after trade in allowances) for the replacement of Council vehicles;
- \$270,000 for the continued upgrade and improvement of CWMS systems;
- \$356,000 for structural repairs and rejuvenation of Council buildings;
- \$175,000 for the implementation of a compliant Electronic Document Record Management System;
- \$165,000 for the upgrade of Council IT infrastructure and telephone systems;
- \$100,000 to fund a feasibility study for the Marion Bay boat ramp (50% grant funded);
- \$80,000 for remedial work at Formby Bay (\$62k grant funded)
- \$60,000 for the upgrade of essential fire hose systems at Marion Bay Caravan Park;
- \$45,000 for toilet facilities at Berry Bay
- \$35,000 for the provision of public/disabled toilet facilities at Port Clinton;
- \$30,000 for the development of a Minlaton Concept Plan in conjunction with Minlaton Progress (50% community funded);
- \$27,500 for improvement of storm water harvesting schemes;
- \$27,000 for upgrades of Council water schemes;
- \$23,000 for tourism specific equipment initiatives;
- \$15,000 for Visitor Information Centre merchandising upgrades.



Par Lake walking trail

Our Vision and Strategic Goals

Our Vision

To be a thriving peninsula, proud of our heritage, lifestyle and diverse, vibrant communities. A great place to live, work and play.

Our Strategic Plan – Key Themes

Sustainable Communities

Sustainable Infrastructure—delivering and facilitating the provision of Infrastructure that is sustainable and supports our growth.

Progressive and Sustainable Development—providing a Development Plan that facilitates growth whilst safeguarding our environmental assets and community lifestyle.

Our Economy—encouraging and supporting a strong diverse economy that will provide employment opportunities for our community, including our youth.

Economical Growth through Sustainable Industrial Development—managing the impact of major industry growth on Council assets and resources while at the same time enabling maximum benefit to our community.

Corporate Governance and Leadership

Progressive Communities through Strategic Planning—informed decision making; setting the direction to meet the current and future needs of our communities.

Organisational Efficiency & Resource Management—delivering efficient and effective services through strategic leadership of our people.

Vitality and Connection—encouraging optimistic and thriving communities through positive participation in community life.

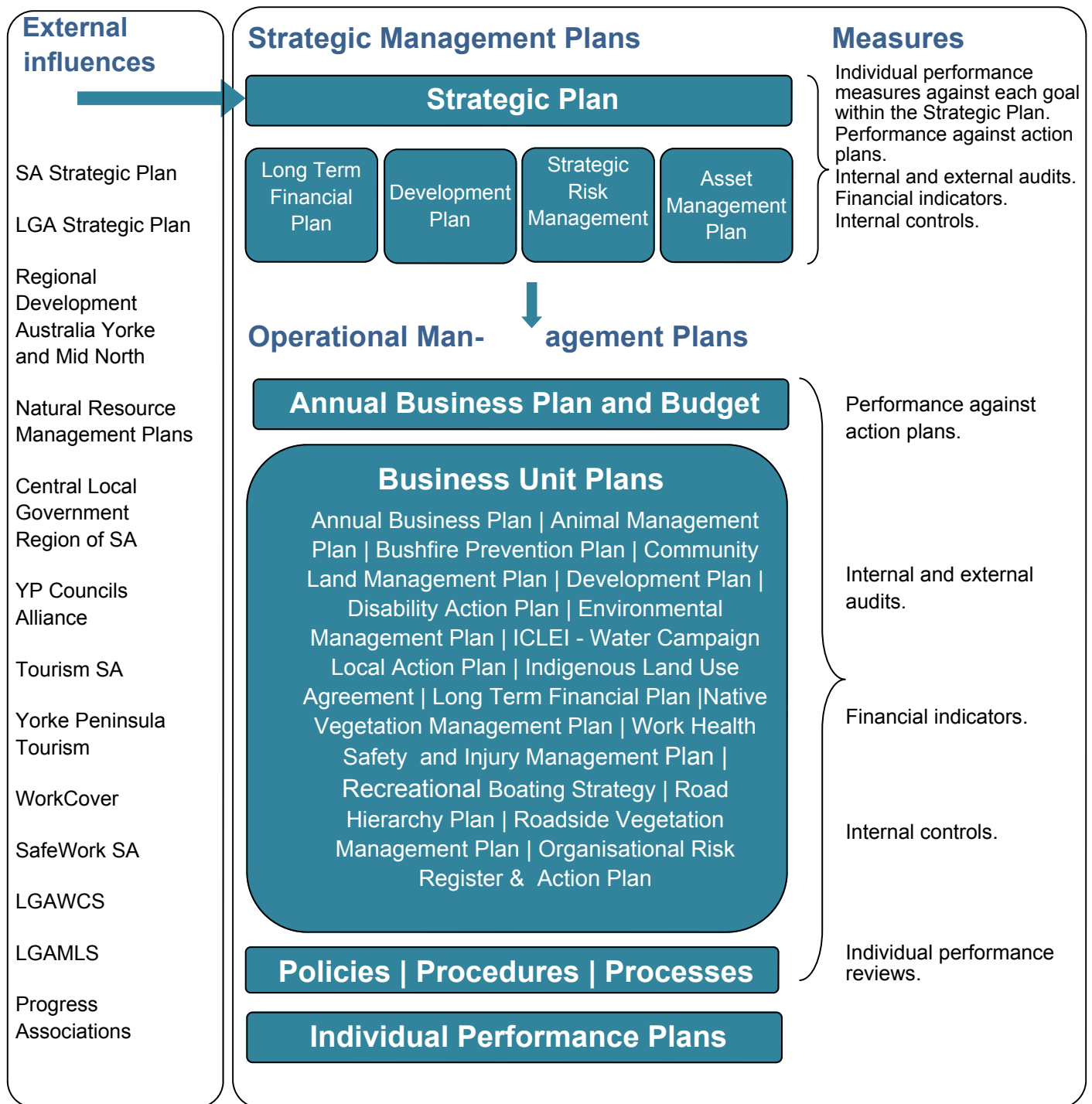
Sense of Ownership—facilitate a sense of community ownership through public participation and authentic communication with our community.



Corny Point

Community Engagement

Strategic Planning Framework



The Strategic Plan has been developed in consultation with our communities and stakeholders. It guides Council activities at the highest level, outlining our priorities, and what Council needs to do over the next four years to achieve its goals.

The Annual Business Plan has been developed based on the goals and activities outlined in the Strategic Plan. This process ensures that the Strategic Plan goals will be achieved over the period of the plan.

Influences and Priorities

Current Economic Environment

In developing the Annual Business Plan, Council has identified pressures and potential impacts on its financial performance and budgeting.

Funding levels from both State and Federal Governments continue to decrease; the exception being the grant funding for the Walk the Yorke project, a “double” Roads to Recovery grant for 2015/16 only and anticipated special roads funding for the continued development of Clinton Road.

In particular the cessation of Supplementary Road Grants in the Federal Budget will impact local government in South Australia significantly, with approximately \$18m per annum no longer provided in funding - Yorke Peninsula Council estimates the impact of these cuts is around \$375,000 in 2015/16. The Federal Governments decision to also freeze General Purpose Grants at 2013/2014 levels for the next 3 financial years will also impact Council income by approximately \$75,000 in 2015/16

The Local Government general consumer inflation rate is around 2.6% and all budget estimates have been developed with regard to this key factor.

The economy continues to be negatively affected by ongoing uncertainty and instability of global financial markets. The decrease in the local economy has, once again, not seen a corresponding reduction in costs. Some services, for example cleaning contracts, along with costs incurred for water and power, continue to increase at higher than CPI and Council is investigating strategies to control these costs.

Cost pressures for requirements relating to legislation, industry and accounting standards also continue to increase. These include:

- Fire prevention in Council owned caravan parks
- Valuation of building assets;
- Road infrastructure revaluations.

Budget Strategy

The Long Term Financial Plan (LTP) will continue

to direct future Annual Business Plans. The key goal of the LTFP is to ensure that Council is in a position to continue to provide services, without dramatically increasing the cost of those services.

It assumes:

- Minimal change in the level or number of services provided;
- A “Financial Sustainability” increase in general rates to existing ratepayers of 3% above CPI continuing in 2015/2016 to align Council’s rating levels with the Local Government average;
- Increased spending on asset renewals to ensure Council maintains current service levels to the community;
- Spending on new assets in line with the “limited new services” strategy of the LTFP.

Setting the Rates

Rates of all types continue to be the major source of operating income for Council making up approximately 75% (73% in 2014/2015) of operating income.

Each year the impact of rates increases is reviewed in line with Council’s strategic plan. In 2015-16 the income from general rates from existing ratepayers will increase by 5.6%.

The structure of the rating system will remain the same as 2014/2015:

- Continued use of a fixed charge;
- Differential rates for various land use categories have been maintained, retaining a similar percentage of total revenue for each category whilst allowing for any growth;
- A comprehensive set of rebates.

A detailed explanation of the rates structure is described later in this Plan.

Operating Budget

Operating Income

\$M	%	Type	Description
20.08m	73.5%	General Rates and Service Charges	General rates on properties as well as service charges (i.e. sewerage and refuse/recycling charges).
0.39m	1.7%	Statutory charges set by State Government	Fees and charges set by State Government regulation and received by the Council for regulatory functions undertaken such as assessment of development and building applications and dog control management.
2.97m	11.3%	User Pay Charges set by Council	Charges for the Council's fee based facilities and services such as caravan parks, community halls, cemeteries.
2.63m	11.1%	Grants and Subsidies	Council seeks to attract as much grant funding from other tiers of government as possible, thereby reducing the reliance on other revenue streams.
0.62m	2.4%	Investment, Reimbursements & Other Income	Interest received on Council's internal cash reserves and deposits. Reimbursements for work undertaken and Other Income.

Operating Expenditure

\$M	%	Type	Description
7.92m	26.9%	Employee Costs	All labour related expenses such as wages and salaries, and on-costs such as allowances, leave entitlements and employer superannuation.
5.75m	19.5%	Contractual Services	Payments for external provision of services. (incl Waste)
6.65m	22.6%	Materials & Others	Payments for physical goods such as water, fuel, energy, road materials, office consumables, stationery, insurances, postage, telephone, government levies, contributions and donations.
8.70m	29.5%	Depreciation	Annual consumption of Council's fixed assets (e.g. infrastructure, equipment, buildings etc) over their useful lives.
0.43m	1.5%	Finance Costs	Costs of financing Council's activities through borrowings or other types of financial accommodation.

Total Expenditure

Breakdown of Expenditure by Function (excluding Depreciation)

%	Function	Description
9.5%	Road Maintenance	Expenses relating to the cost of maintaining Council's road network, including materials and labour related expenses.
16.7%	Renewal of Roads	Expenses relating to the cost of redeveloping Council's road network, including materials and labour related expenses.
4.3%	Sealing of Formed Roads	Expenses relating to the cost of resealing Council's unsealed road network, including materials and labour related expenses.
6.7%	Community Asset Maintenance	General maintenance costs, including materials and labour related expenses.
8.8%	Refuse Collection & Disposal	Contractual and local expenses, including materials and labour related expenses.
8.0%	Capital expenditure on existing assets	Capital expenses relating to existing community assets, including materials and labour related expenses (excluding roads).
4.2%	Caravan Park Operation	Expenses relating to the cost of running Council owned caravan parks, including labour related expenses.
3.5%	New Assets	Capital expenses relating to the cost of providing new assets, including materials and labour related expenses (excluding roads & Walk the Yorke).
3.3%	Development Services	Expenses relating to the cost of planning and development, including labour related expenses.
2.4%	Community Support	Expenses relating to libraries, tourism and other community support programs, including materials and labour related expenses.
4.3%	Finance and Corporate Service	Expenses relating to finance and corporate service administration, including labour related expenses.
2.2%	CWMS and Water Schemes	Expenses relating to the cost of running water and waste-water management schemes, including materials and labour related expenses.
3.9%	Governance	Expenses relating to governing the organisation, including organisational compliance, public liability insurance and Elected Member related expenses.
2.4%	NRM Levy	A compulsory levy payable to the Northern and Yorke Natural Resources Management Board.
2.7%	Information Services	Expenses incurred in providing information technology, including labour related expenses.
4.3%	Executive Services	Expenses relating to Human Resources, Payroll, Staff Training, Work Health & Safety, Risk Management and Internal Audit.
0.8%	Asset Management	Asset Management Systems, Asset Management Plans & Asset Condition Assessments
2.5%	Special Projects	Walk the Yorke Project - 50% Grant Funded.

Continuing Services

All Councils have mandatory legislative responsibilities which include requirements pursuant to:

- Local Government Act;
- Development Act;
- Public Health Act;
- Work, Health & Safety Act; and the
- Natural Resources Management Act.

Responsibilities include:

- Regulatory activities, such as maintaining voters' rolls and supporting the elected members of Council
- Setting rates, preparing an annual budget and determining longer term strategic management plans for the area
- Management of basic infrastructure including roads, footpaths, parks, public open space, street lighting and storm water drainage
- Street cleaning and rubbish collection
- Development planning and control, including building safety assessment
- Various environmental health services
- Protection of natural resources
- Animal management

important services and programs to support the needs of the community, including:

- Library services
- Leisure Options
- Community Transport
- Recreational reserves
- Playgrounds
- Community events
- Camping reserves
- Boat ramps
- Beach access facilities
- Walking trails
- Cemeteries
- Civic and community halls
- Recycling facilities
- Tourist facilities
- Sporting facilities
- Fire prevention
- Support for youth services

Council will continue to re-evaluate all service areas to achieve service excellence.

Further information on Council's services can be found on the website www.yorke.sa.gov.au



Project & Capital Works Budget

Over the past four years Council has been developing Infrastructure and Asset Management plans. These plans identify costs required to ensure that assets will be able to be maintained in a sustainable condition over the

long term. There will always be a community desire for the provision of new and upgraded assets, however it is important that priority is given to the replacement and renewal of existing assets.

Capital Works Program 2014-15	New/Upgrade	Renewal/ Replacement
Council Capital Works Program	\$3,478,572	\$7,706,042
Community Wastewater Management Systems		
Various Schemes	117,000	153,000
Water Schemes		
Hardwicke Bay	14,000	
Marion Bay	13,000	
Tourism Infrastructure		
Visitor Info Centre Point of Sale & Visual Merchandising etc	15,000	7,000
Tourist Photographic Scenic Frames	15,000	
Road Infrastructure		
Reseal Allocation		130,000
Rubble Raising	200,000	
Unsealed - McCauley Road		116,752
Unsealed - Nalyappa Road		123,880
Unsealed - North South Road		111,398
Unsealed - Saint Road		101,002
Unsealed - McFarlane Road		76,800
Unsealed - Brutus Road		184,430
Unsealed - Daly Head Road		219,206
Unsealed - Dump Road		137,017
Unsealed - Old Coast Road		156,316
Unsealed - Old Port Vincent Road		175,749
Unsealed - Recluse Road		95,375
Unsealed - South Coast Road		189,949
Unsealed - Waterloo Bay Road		50,129
Unsealed - Wattle Point Road		84,564
Unsealed—Harmer Road		88,996
Unsealed—Weavers Road North		111,660
Unsealed—Cutline Road		67,322
Unsealed Polkinghorne Road		89,997
Footpath adjacent Edithburgh Caravan Park		5,000
Footpath outside Edithburgh Deli and Newsagency		20,000
Accelerated Road Renewal (additional injection)		3,000,000
Sealed - Clinton Road (subject to funding approval)	1,124,000	
Sealed—Fourth Street Artherton	80,003	
Sealed—Bramley Road Edithburgh	79,069	
Footpath—Maitland	50,000	
Footpath—Fifth Street Ardrossan	18,000	

Project & Capital Works Budget

Capital Works Program 2014-15	New/Upgrade	Renewal/ Replacement
Stormwater		
Minlaton	27,500	
Edithburgh	40,000	
Foreshore		
Walk the Yorke (Grant Funding \$400,000)	800,000	
Marion Bay Boat Ramp Feasibility Study (50% Grant Funded)	100,000	
Public Infrastructure		
Disability Access	20,000	
Landfill Rehabilitation		25,000
Leisure Options Building Upgrades		5,000
Formby Bay Infrastructure (75% Grant Funded)	80,000	
Minlaton Concept Plan (50% Community Funded)	30,000	
Weaners Flat Reserve Long Vehicle Parking and Dump Point	17,000	
Council Buildings		
Public/Disabled Toilet—Port Clinton	35,000	
Public Toilet—Berry Bay	45,000	
Halls		
Maitland Town Hall - Concrete Cancer,		270,000
Minlaton Town Hall - Salt Damp		24,000
Machinery		
Equipment - Minor Plant		30,000
Plant and Machinery Purchases	175,000	1,058,000
Administration		
Equipment - Office	10,000	5,000
Computer Equipment & Software	44,000	115,500
Electronic Document Management System	175,000	
Council Telephone System	27,000	50,000
Admin Vehicle Replacements		396,000
Business Improvement Infrastructure	25,000	
Caravan Parks		
Marion Bay Caravan Park - Various	95,000	67,000
Port Vincent Caravan Park	8,000	25,000
Point Turton Caravan Park		105,000
Yorke town Caravan Park		10,000
Other Caravan Parks - Various		25,000

Rating

Property rates are Council's main source of income. They are used to provide the funds to deliver services and maintain infrastructure required by the community.

Property value is the major determinant of how much each individual ratepayer contributes to general rates. Rates paid do not directly relate to the services used by each ratepayer. In general, the higher the value of the property the higher the rates paid.

Like most other Councils, Yorke Peninsula Council uses capital value provided by the State Valuer-General to value all properties.

In applying the principles of taxation, it is important that the five principles of taxation (equity, benefit, ability to pay, efficiency and simplicity) are balanced against the policy objectives of taxation - that is the need to raise revenue and the effects of the tax upon the community.

In determining how rates are applied, Council uses a differential rating system with a fixed charge. Differential rates are applied depending on the use to which the land is put - whether it be residential, commercial, primary production, etc. The fixed charge is a declared amount all ratepayers contribute in addition to differential rates which are applied directly against property capital value.

The rate-in-the-dollar to be applied each year is determined during the annual budget process. Put simply, the differential rate is calculated by dividing the required rates income by the total rateable capital value for the Council area, after accounting for the total fixed charge contribution from all properties. During this process the impact on all sections of the community is carefully considered and adjustments are made to correct obvious inequities.

Based on the principal use of each property, Council rates properties in six different categories.

For the financial year 2015/2016 the rates determination looks like this:

In 2015/2016 general rates will increase by an average of approximately 6.05%. The rates payable

Category	Revenue
Residential	\$8.821M
Commercial	\$0.475M
Industrial	\$0.065M
Primary Production	\$4.854M
Vacant Land	\$1.047M
Other	\$0.146M

for individual properties will vary from the average according to individual property valuations. For example, for a ratepayer with a residential property with a value of \$250,000, the increase is approximately \$50 and for a primary producer with a property valuation of \$1,500,000, the increase will be approximately \$200.

Fixed Charge

Council has set a fixed charge rather than a minimum rate for the 2015/2016 year. The fixed charge will be set at \$400 and will be levied uniformly on all non-contiguous assessments. The fixed charge is levied against the whole of an allotment (including land under a separate lease or licence) and only one fixed charge is levied against two or more pieces of adjoining land (whether intercepted by a road or not) if these are owned by the same owner. The reasons for imposing a fixed charge are:

- It is appropriate that all rateable properties make a contribution to the cost of administering the Council's activities;
- It is appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property; and
- A fixed charge system generally creates a lesser burden on lower valued properties than a minimum rate system would.

Rating

Waste Collection and Recycling

In May 2012 the State Government introduced regulations that determine how Council charges for its Waste Collection service based on distance from collection points. These regulations impact only on the rural 2 bin service offered by Council.

The regulations state that:

- A property which has a collection point within 500m of their primary access point will be charged the full service charge;
- Properties whose collection point is between 500m and 2km from their primary access point will pay 75% of the full service charge;
- Properties whose collection point is between 2km and 5km from their primary access point will pay 50% of their full service charge;
- Properties whose collection point is more than 5km to their primary access point will not pay a service charge unless a service is requested, and an appropriate service charge has been negotiated with Council.

For the purpose of the regulations a collection point is defined as the point on a waste collection route closest to the property's primary access point. The primary access point is defined as the same point as the rural property address for a property.

The service charge is set to recover the full cost of providing the Waste & Recycling Service.

The 3 Bin service is not offered to rural ratepayers.

The annual charges for 2015/2016 will be:

Natural Resource Management Levy

Service	Distance from rural collection point	Charges \$
3 Bins	(Not offered to rural properties)	\$260.00
2 Bins	Within 500m	\$240.00
2 Bins	500m to 2km	\$180.00
2 Bins	2km to 5km	\$120.00

The Yorke Peninsula Council falls within the Northern & Yorke Natural Resources Management Board area and as such Council is required, pursuant to the Natural Resources Management Act 2004, to raise funds by way of a levy to assist in funding the operations of the Board. The levy is imposed as a separate rate upon all properties within the area of the Board.

Council remits all revenue collected under this Act to the Board.

The amount to be raised in 2015/2016 is to be \$756,353 increasing from \$738,463 in 2014/2015.

Any queries regarding the NRM Levy should be directed to:

Northern & Yorke NRM Board

Board Offices 41-49 Eyre Road

PO Box 175 CRYSTAL BROOK SA 5523

Phone: (08) 8636 2361 Fax: (08) 8636 2371

Email: board@nynrm.sa.gov.au

Website: www.nynrm.sa.gov.au

Community Wastewater Management Schemes

Council operates 16 Community Wastewater Management Schemes (CWMS) that are situated in townships and holiday settlements throughout the district.

The income and costs of the schemes are regularly reviewed and Council's policy is to ensure that all schemes are financially sustainable.

The CWMS annual fees for 2015/2016 are \$460 for occupied properties and \$350 for unoccupied properties.

Water Charges

To enable communities to have access to a secondary water supply, Council maintains water supply schemes to three communities.

Service charges are raised each year to cover the cost of operating the schemes. In addition, charges for water usage are made.

Council maintains a separate financial reserve for each Water Scheme to track the money received from the property owners, and ensure it is only used only for water schemes.

Fees for the Water Schemes operated by Council for 2015/2016 are:

Location	2015-2016 fees
Black Point	\$180
Hardwicke Bay	\$180
Balgowan	\$160

Rating

Rate Capping

This opportunity provides relief when a ratepayer is levied an increase in rates greater than 17.5% (after considering other rebates) and ensures no ratepayer pays any more than a 17.5% increase on the previous year in rates. This rebate does not apply where:

- The increase is due to an increase in valuation as a result of improvements valued at greater than \$15,000 or due to a rectification of an “error of fact”;
- The increase is a result of a change in land use;
- Ownership of the property has changed since 30 June 2014;
- The increase is applicable to land use categories of commercial, industrial, vacant land and other.

In accordance with provisions of the Local Government Act 1999 (the Act), persons who hold a current Seniors Card will be eligible to postpone any amount in excess of \$500 (\$125 per quarter), less any concession entitlement. Interest will accrue on postponed balances as per Section 182A (12) of the Act (i.e. with a premium of 1% over the cash advance debenture rate).

Hardship

Any ratepayer experiencing difficulties in meeting rates payments, or experiencing financial hardship, will be able to access payment plans tailored to meet the particular circumstances. All arrangements are strictly confidential.

Postponement of rates

Port Clinton



Curramulka Township

Appendices

Statutory Financial Statements

Budgeted Comprehensive Income Statement

Budgeted Balance Sheet

Budgeted Statement of Changes in Equity

Budgeted Cash Flow Statement

Budgeted Uniform Presentation of Finances

Budgeted Financial Ratios

Full Cost Attribution Statement



Surfers Beach boardwalk

Budgeted Comprehensive Income Statement

	2015/2016 Budget \$'000	2014/2015 Revised Budget \$,000
Rates	\$20,084	\$19,103
Statutory Charges	\$387	\$381
User Charges	\$2,969	\$2,897
Grants Subsidies Contributions	\$2,626	\$3,073
Investment Income	\$205	\$121
Reimbursements	\$353	\$536
Other Income	\$66	\$268
TOTAL REVENUES	\$26,690	\$26,379
Employee Costs	\$7,924	\$7,663
Materials Contracts & Other Expenses	\$12,399	\$12,523
Depreciation	\$8,700	\$8,488
Finance Costs	\$427	\$374
TOTAL EXPENSES	\$29,450	\$29,048
OPERATING DEFICIT BEFORE CAPITAL AMOUNTS	\$2,760	\$2,669
Gain/(Loss) on Asset Disposals	\$15	\$63
Amounts Received Specifically for New Assets	\$2,319	\$1,249
NET DEFICIT	\$426	\$1,357



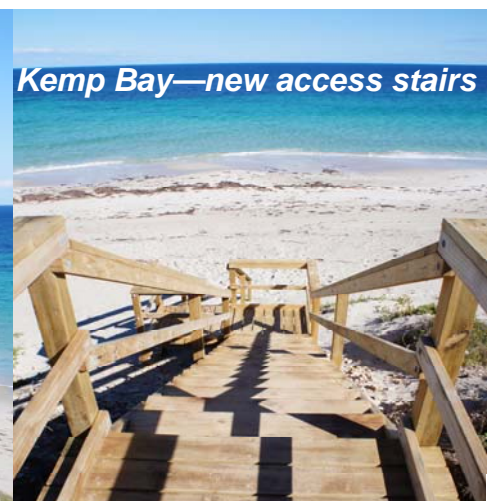
Barley Crop—Belinda Redding

Budgeted Balance Sheet

	2015/2016 Budget \$'000	2014/2015 Revised Budget \$'000
Current Assets		
Cash and Cash Equivalents	\$1,827	\$4,534
Trade and Other Receivables	\$1,280	\$1,287
Investments and Other Financial Assets	\$0	\$0
Inventories	\$923	\$723
TOTAL CURRENT ASSETS	\$4,030	\$6,544
Non-Current Assets		
Financial Assets	\$866	\$485
Infrastructure, Property, Plant and Equipment	\$327,698	\$325,798
Other Non-Current Assets	\$0	\$384
TOTAL NON-CURRENT ASSETS	\$328,564	\$326,667
TOTAL ASSETS	\$332,594	\$333,211
Current Liabilities		
Trade and Other Payables	2,094	\$2,152
Borrowings	\$533	\$575
Provisions	\$1,392	\$1,219
Other Current Liabilities	\$0	\$0
TOTAL CURRENT LIABILITIES	\$4,019	\$3,946
Non-Current Liabilities		
Borrowings	\$6,583	\$7,116
Provisions	\$646	\$554
TOTAL NON-CURRENT LIABILITIES	\$7,229	\$7,670
TOTAL LIABILITIES	\$11,248	\$11,616
NET ASSETS	\$321,346	\$321,595
Equity		
Accumulated Surplus	-\$5,171	-\$4,745
Asset Revaluation Reserve	\$325,196	\$325,019
Other Reserves	\$1,321	\$1,321
TOTAL EQUITY	\$321,346	\$321,595

Budgeted Statement of Changes in Equity

	Accumulated Surplus \$'000	Asset Revaluation Reserve \$'000	Other Reserves \$'000	TOTAL EQUITY \$'000
2015/2016 Budget				
Accumulated Surplus brought forward	-\$4,745	\$325,019	\$1,321	\$321,595
Net Surplus/(Deficit) for Year	-\$426			-\$426
Gain on Revaluation of Infrastructure, Property, Plant and Equipment		\$177		\$177
Transfers between Reserves	\$0	\$0		\$0
Total Equity at end of Budget Year	-\$5,171	\$325,196	\$1,321	321,346



Budgeted Cash Flow Statement

CASH AT END OF REPORTING PERIOD

2015/2016 Budget \$'000	2014/2015 Revised Budget \$'000
\$26,485	\$26,058
\$180	\$93
-\$20,134	-\$20,344
-\$427	-\$374
\$6,104	\$5,433
\$2,319	\$1,249
\$377	\$353
\$54	\$54
-\$7707	-\$5,531
-\$3279	-\$4,979
-\$0	-\$0
-\$8,236	-\$8,854
\$0	\$6,000
-\$575	-\$736
-\$575	\$5,264
-\$2,707	\$1,843
\$4,534	\$2,691
\$1,827	\$4,534

Budgeted Uniform Presentation of Finances

	2015/2016 Budget \$'000	2014/2015 Revised Budget \$'000
Income	-\$26,690	-\$26,379
Less Expenses	\$29,450	\$29,048
Operating Deficit before Capital Amounts	\$2,760	\$2,669
Less Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	\$7,707	\$5,531
Less Depreciation, Amortisation and Impairment	\$8,700	-\$8,488
Less Proceeds on Sale of Assets	-\$377	-\$353
	-\$1,370	-\$3,310
Less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	\$3,479	\$4,979
Less Amounts received specifically for New and Upgraded Assets	-\$2,319	-\$1,249
	\$1,160	\$3,730
NET(LENDING) / BORROWING FOR FINANCIAL YEAR	\$2,550	\$3,089



Ardrossan

Budgeted Financial Ratios

	2015/2016 Budget \$'000	2014/2015 Revised Budget \$'000
Operating Surplus/(Deficit) \$'000	-\$2,760	-\$2,669
Operating Surplus Ratio	-13.7%	-14.0%
Net Financial Liabilities \$'000	7,637	\$5,310
Net Financial Liabilities Ratio	28.6%	20.1%
Interest Cover Ratio	0.8%	1.0%
Asset Sustainability Ratio	84.3%	61.0%
Asset Consumption Ratio	61.9%	62.8%



Full Cost Attribution Statement

Executive Services

	Income \$'000	Expenses \$'000	Net (Surplus)/Deficit \$'000
Risk Administration	\$0	\$321	\$321
Elected Members	\$0	\$434,	\$434
Governance	0	\$613	\$613
Human Resources	-\$27	\$113	\$86
	-\$27	\$1,481	\$1,454,

Assets & Infrastructure Services

Asset Co-Ordinator	\$0	\$336	\$336
Administration	\$0	\$140	\$140
Works	\$0	\$8,702	\$8,702
Operations	\$0	\$8,487	\$8,487
Infrastructure	\$0	\$1,444	\$1,444
	\$0	\$19,109	\$19,109

Development Services

Administration	\$0	\$1,171	\$1,171
Building & Development	-\$245	\$490	\$245
Environmental Health	-\$47	\$286	\$239
General Inspectors	-\$278	\$473	\$195
Council Building Assets	-\$67	\$1,473	\$1,406
	-\$637	\$3,893	\$3,256

Corporate & Community Services

Administration	-\$68	\$183	\$115
Finance	-\$25,855	\$1,284	-\$24,571
Corporate Services	-\$2,625	\$3,126	\$501
Information Services	-\$19	\$67	\$48
YP Community Transport	\$0	\$62	\$62
YP Leisure Options	-\$156	\$246	\$90
	-\$28,723	\$4,968	-\$23,755

Total

	-\$29,387	\$29,451	\$64
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Yorke Peninsula Council

STRATEGIC PLAN 2012-2015

REVISED OCTOBER 2013



Delivering the Strategic Plan

SUSTAINABLE COMMUNITIES

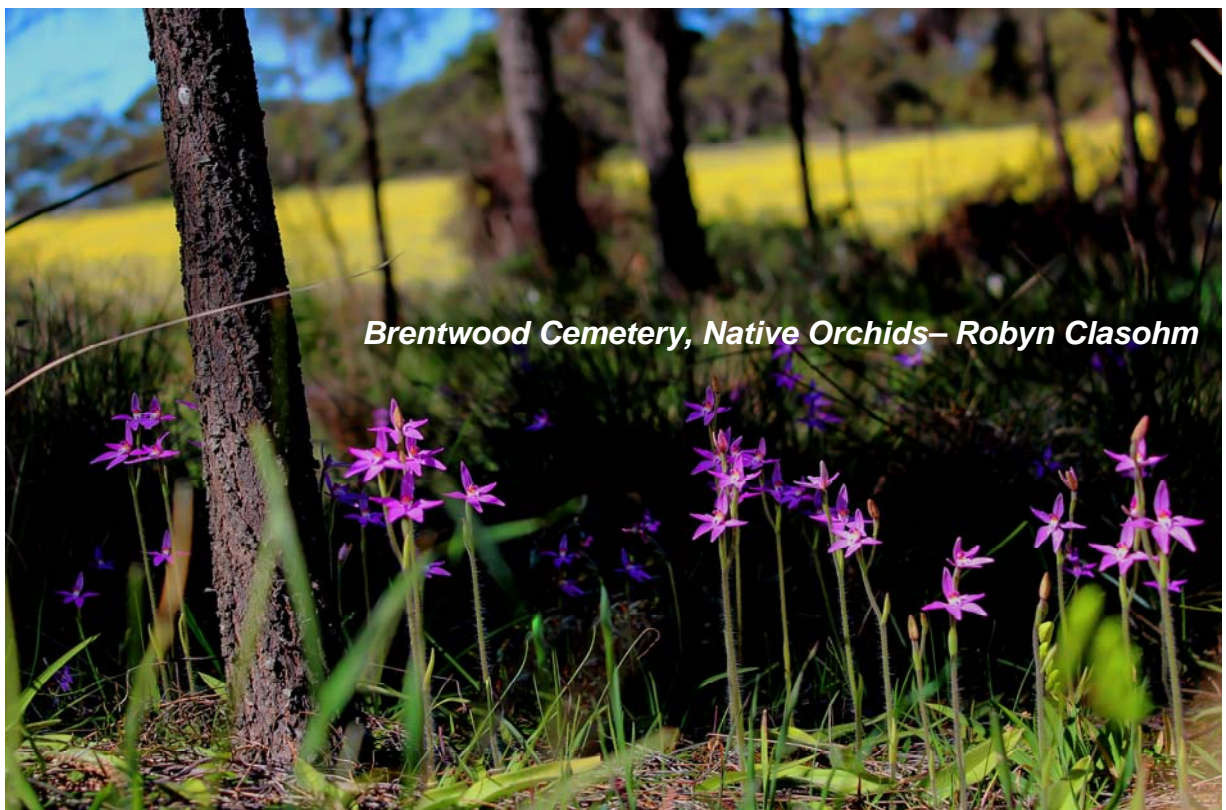
1. SUSTAINABLE INFRASTRUCTURE

1.1 Provide infrastructure assets that are sustainable & safe

Key Actions to achieve our goal	Our Performance measures
Advocate and work with the State Government to improve the quality of arterial roads on Yorke Peninsula.	Ongoing - Number of initiatives collaboratively established, planned and managed.
Develop and implement a rationalisation program for identified roads.	Rationalisation program developed and implemented for identified roads by December 2015.

1.2 Effective expansion of water and power supplies

Advocate service providers and other authorities to maintain and improve water and power infrastructure and service delivery.	Ongoing - Number of initiatives to improve water and power infrastructure delivery.
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Brentwood Cemetery, Native Orchids– Robyn Clasohm

2. PROGRESSIVE & SUSTAINABLE DEVELOPMENT

2.1 Streamline Development Assessment Process

Key Actions to achieve our goal	Our Performance measures
Implement development application processes that are efficient, streamlined, customer focused and provide clear direction for all planning and development issues in line with State Planning principles.	Development application processes developed and implemented .
Undertake zone boundary reviews and incorporate into revised Development Plan Amendment for Maitland, Minlaton, Warooka & Yorketown.	Zone boundary reviews completed and incorporated into revised Development Plan Amendment - Maitland, Minlaton, Warooka & Yorketown.



3. OUR ECONOMY

3.1 Sustainable economic growth

Key Actions to achieve our goals	Our Performance measures
Work in partnership with Yorke Peninsula Tourism and the Regional Development Australia Yorke and Mid North to identify ways Council can support tourism and business growth.	Ongoing - Number of joint initiatives that support tourism and business growth.
Identify and support initiatives for tourism related development including indigenous communities.	Ongoing - Number of joint initiatives that support the development of indigenous tourism.
Partner and build positive relationships with YP Tourism, Regional Development Australia Yorke and Mid North, government agencies and other key stakeholders.	Ongoing - Increase in the number of joint initiatives for economic development.

3.2 Increase access to employment opportunities for our communities

Work with Regional Development Australia Yorke and Mid North and major industries to undertake a study to identify skills required to support business needs.	Ongoing - Number of joint initiatives opportunities identified.
Support training and skills initiatives of the Yorke Region Employment and Skills Formation Network that will enhance skills required in tourism, agriculture and business.	Ongoing - Number of joint initiatives developed that will enhance skills, development in tourism, agriculture and business.



Rainbow over Farm Crop

4. ECONOMIC GROWTH THROUGH SUSTAINABLE INDUSTRIAL DEVELOPMENT

4.1 Manage the impact of major industry and business growth on Council assets and Infrastructure

Key Actions to achieve our goals	Our Performance measures
Work with major industries and businesses in developing strategies to facilitate improvement to roads, drainage and other Council infrastructure required to support major industry.	Ongoing - Number of strategies collaboratively developed through consultative processes.
Identify the financial resources required to manage the increased costs associated with the establishment of major industry within the district.	Ongoing - additional financial resources required identified based on market pressures and development time frames.

4.2 Encourage and advocate for infrastructure to support major industry growth on the Yorke Peninsula

Work with major industries in advocating and lobbying State and Federal Governments for transport infrastructure, including roads and ports to support major industry.	Ongoing - Number of initiatives collaboratively established, planned and managed.
Work with major industries and State and Federal Governments to identify transport corridors that will facilitate freight movements and provide ready access to Ports.	Ongoing - Number of transport corridors collaboratively identified, planned, established and managed.



Ardrossan Cliffs—V Hibovesky

SUSTAINABLE COMMUNITIES	4. ECONOMIC GROWTH THROUGH SUSTAINABLE INDUSTRIAL DEVELOPMENT	
	4.3 Realise the benefits for our Community created through major industry and business growth	
	Key Actions to achieve our goals	Our Performance measures
	Work with Regional Development Australia Yorke and Mid North to support and encourage existing and new industries that support major industry to establish in the Yorke Peninsula Council area.	Ongoing - Number of new industries established on the Yorke Peninsula.
	Work with Regional Development Australia Yorke and Mid North to increase access to employment opportunities for our communities through supporting and advocating for training and skills initiatives focused on the major industry and business growth.	Ongoing - Number of training and skill initiatives provided.
	Work with major industry employers and businesses to employ local people.	Ongoing - Number of local people employed by major industries.
CORPORATE GOVERNANCE & LEADERSHIP	1. PROGRESSIVE COMMUNITIES THROUGH STRATEGIC PLANNING	
	1.1 Strong, proactive leadership	
	Key Actions to achieve our goals	Our Performance measures
	We will continue to develop relevant, dynamic and sustainable strategic plans and policies based on informed decision making through authentic communication with our community and key stakeholders.	Current and relevant strategic plans and policies in place. 2016-201 Strategic Plan adopted by January 2016
	1.2 Knowledgeable and skilled decision makers	
	We will continue to provide Elected Members and staff with opportunities to develop knowledge and skills to support them in their decision making.	Fully developed Training Needs Analysis and integrated Training Plan in place through up to date induction documentation and performance reviews.

2. ORGANISATIONAL EFFICIENCY AND RESOURCE MANAGEMENT

2.1 Financially sustainable organisation

Key Actions to achieve our goals	Our Performance measures
Identify alternative income streams within acceptable levels of risk in order to diversify Council's income base.	Ongoing - Alternative income streams identified and incorporated into Council's Long Term Financial Plan.

2.2 Efficient, effective and professional organisation

Review Council's Long Term Financial Plan to ensure long term financial sustainability	Long term financial plan reviewed and adopted by Council by November 2015.
Work with neighbouring councils and the YP Alliance through regular, ongoing meetings to identify opportunities to work together to improve our effectiveness.	Ongoing - Number of joint initiatives identified.

2.4 Effective Risk Management

Maintain a current Organisation Risk Management Plan, incorporating WHSW&IM and internal controls.	No identified non-conformances from external audit program.
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Salt Lake at Yorketown



1. VITALITY & CONNECTON

1.1 Develop and facilitate ongoing partnerships and relationships with Progress Associations, Tidy Towns and other key community groups

Key Actions to achieve our goals	Our Performance measures
Develop and implement a public participation plan to facilitate authentic communication with our community and provide the opportunity for the public to have input into the decisions that affect them.	Communication engagement strategy developed, including a process for regular, credible reporting to the community available for public consultation by May 2015 and adopted by Council by July 2015..
Support and encourage Country Health SA in developing, implementing and maintaining a youth program. Participate in YP Youth Workers Network and annual youth event.	Successful annual youth events.

1.2 Offer a range of accessible community facilities, programs, events and activities.

Review Council services and programs to ensure they best meet the needs of our community.	Current policies, procedures and processes in place that meet the needs of the community.
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2. SENSE OF OWNERSHIP

2.2 Our communities are well informed

Key Actions to achieve our goals	Our Performance measures
We will provide easily accessible information to our community on key issues, strategic plans, programs and initiatives.	Community Engagement Strategy adopted. Undertake a full review of all communication avenues including social media by September 2015.



Old Plough Mount Rat - Belynda Redding